

ACEPRO PgMP exam simulator:

Greetings from Harish !!

ACEPRO PgMP exam question banks for PMI standard for Program Management, Edition-4 are now available through i-point exam simulator. Questions are formulated with view of the exam complexity, viz, the type of questions (artefacts oriented, scenario or context based, negative questions, sequence based etc.), length, distribution. Each question also comes with detailed explanation along with reference providing justification for the questions. Overall purpose is to equip a PgMP participant with questions to help develop deeper understanding of the subject, help be familiar with the type of questions that can be expected in the exam and prepare for the exam.

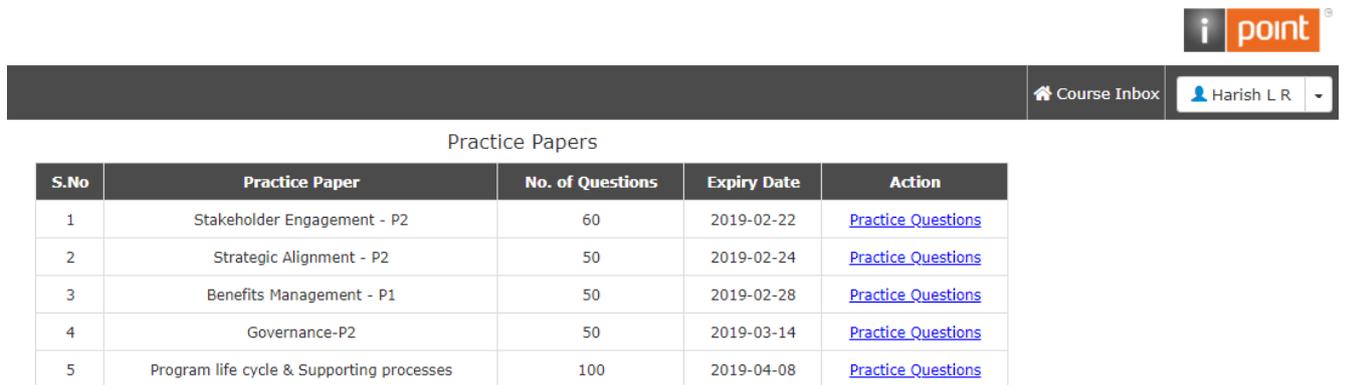
The PgMP exam simulator features:

1. **Chapter Practice questions:** (About 250): These questions are framed to aid the study of the standard. They guide your studies for good understanding of program management concepts. You will be able to find the answer reference directly in to the standard or Examination
2. **Practice questions** (310):
 - a. Program Stakeholder Engagement: 60 questions
 - b. Program Governance: 50 questions
 - c. Benefits Management: 50 questions
 - d. Strategic alignment: 50 Questions
 - e. Program Integration and supporting processes: 100 questions
3. **Mock exams:** Two mock exam papers of 170 questions each (Total 340 questions). Each must be attended in four hours. You can pause and continue later. You will be able to see the answer justification only after you complete the test. If you wish, you can submit earlier and see the justifications for each question.
4. You can retake the exam by reset your exam as many times as you need.
5. Access period: 3 months
6. Overall cost of the question's banks access: 120 USD.
7. Payment: Credit/debit card or netbanking through www.aceproconsulting.com OR NEFT bank to bank transfer OR paypal request.
8. Subscription procedure: After making payment, please send mail to Harishlr@AceproConsulting.com or Harishlr@Hotmail.com. The access should be

available in one working day (India working days) and access details (URL, login, password) are communicated through the mail.

Screen Shots

[Domain Practice Questions:](#)



The screenshot shows a web application interface. At the top right, there is a 'point' logo. Below it, there is a navigation bar with a 'Course Inbox' button and a user profile for 'Harish L R'. The main content area is titled 'Practice Papers' and contains a table with the following data:

S.No	Practice Paper	No. of Questions	Expiry Date	Action
1	Stakeholder Engagement - P2	60	2019-02-22	Practice Questions
2	Strategic Alignment - P2	50	2019-02-24	Practice Questions
3	Benefits Management - P1	50	2019-02-28	Practice Questions
4	Governance-P2	50	2019-03-14	Practice Questions
5	Program life cycle & Supporting processes	100	2019-04-08	Practice Questions

[Domain Practice Questions Example](#)

Note: These are practice questions and hence does not involve any scoring and timing.

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Select number of questions / page :

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16) Your company A is having very low risk tolerance towards customer satisfaction. One of your vendor is presenting you a CRM tool that can be adopted in your program to reduce the SLA(Service Level Agreement) for critical issues, much lesser than your organisation current capability. It is convincing to you and your program team about its effectiveness. Though the vendor has worked with you earlier and reliable, they are not able to showcase any references and past performance results as the tool is just now developed. As a special promotion, this comes at reduced price and the overall cost of the new tool implementation is also within your authority level. In order to pursue this opportunity, what is the best course of action to you?

- Appreciate the proposal, and make a decision to try out in the program on an experiment basis for 3 months before making final decision
- Seek guidance from the program governance board about the proposal
- Reject the proposal as your company can't tolerate any degradation in the customer satisfaction rating
- Go for it !! It is very much within your authority level and helps achieve better SLA levels

Good job !!! You got it right.

Since organisation has very low risk tolerance towards any changes to the customer satisfaction, which will be affected by the implementation of new CRM tool, you need to align with the leadership team about the adoption. Option- A and D: This is an example of a strategic miss-alignment if you choose to go for it.. You can't even experiment with a new ideas, where your company has a very low risk tolerance. Instead of rejecting the proposal, which is an opportunity, you better discuss the opportunity with the steering committee about the options and take align with the decision.

Check Answer

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Note: These are practice questions and hence does not involve any scoring and timing.

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1) Your program link rivers, lakes and other water sources with hundreds of villages to supply water to them on a 24x7x365 basis. There are many funding sources including government, non-government organisations, partly funded by villagers and other international funding sources. There are many funding constraints from each of these sources. You are not happy that there are many terms and constraints on the funding available because

- You need to have a separate accounting and reporting to satisfy the funding terms and constraints and is limiting your spending on the program activities
- Each funding source is expecting a monetary returns that you need to satisfy from your program, which is making the overall financial management more difficult
- Any change request that shows up during the execution have to be approved by each of these funding sources
- Program risk level goes high with terms and constraints

Sorry ! You got it wrong.

Terms and constraints of the funding source limit your planning and demand separate accounting and reporting on the funds usage. Option-B reflect the funding goal and is not a constraint. Option-C: It is not necessary to take up all the changes with funding sources for approval. Option-D: The terms and conditions are to be treated as constraints and to be planned. They are known in advance and hence they are not risks

Refer Standard for Program Management Edition-4 Sec 6.1.3 Program Approval, Endorsement, and Definition and Sec 8.1.2.4 Program Financial Framework Establishment

Check Answer

Note: These are practice questions and hence does not involve any scoring and timing.

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2) Your program to develop a new AI (Artificial Intelligence) based home automation product is operating into a highly volatile environment with technical challenges, competition, changing strategic objectives and priorities, enhancement requests etc. In such a volatile environment, To ensure you provide the planned benefits to meet organisational strategic and operational goals, it is important to set up the program governance for

- Identify issues and risks that impact the program objectives
- Monitoring program environment and performance, management oversight, decision making and supporting the program by providing resources, funds and others
- Recommending and implement strategy, goals and objectives
- Measuring KPIs and effective benefits management

Sorry ! You got it wrong.

Program governance comprises the framework, functions, and processes by which a program is monitored, managed and supported in order to meet organisational strategic objectives and operational goals.

Refer Standard for Program Management Edition-4 Sec 6 Program Governance

Check Answer

Note: These are practice questions and hence does not involve any scoring and timing.

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1) Your program has large number of stakeholders, and everyone is expecting the benefit delivery from the program. You have many constraints on funds and sufficient time set by the performing organisation in order to delivering the benefits to all the stakeholders. As a program manager, the most appropriate action that you take would be to

- Prioritise stakeholders, analyse their benefits and their level, accordingly plan them to deliver by the program
- Develop program management plan, schedule, budget considering the benefits requirement and expectation on their levels from all the stakeholders and deliver them through the program.
- Escalate to steering committee with revised business case requesting additional funds and schedule extension to accommodate all the benefits
- Prioritise stakeholders and provide all the benefits to the level they are seeking. Others can be neglected for their benefit requirement

Sorry ! You got it wrong.

In a program, as a program manager, you prioritise the stakeholders, analyse their benefit requirements, analyse their level of benefit requirement, their needs, wants and expectations. Then plan the program to deliver the benefits and set right expectation on the level of benefits with each stakeholder. Further, deliver the benefits to the stakeholders as per the plan. In this scenario, you already have the constraints set by the performing organisation, and it will force you to prioritise stakeholders, set right expectation on the level of benefits. So it is impossible to satisfy ALL the stakeholders as through Options-B. The option-C neglects a section of stakeholders, which is not the right method.

Refer Standard for Program Management Edition-4 Sec 4.0 Program Benefits Management, Stakeholder Engagement and Examination Content Outline, Domain-1 tasks

Assessments



[Home](#) Harish L R

Program Management

Assessment Papers

Pending Assessments
Completed Assessments

Test No	Assmt Name	No. of Questions	Test Date	Max Score	My Score	Action	Action
1	Program Management Assessment - 2	170	2017-12-31	170	1	View	View Summary
2	Program Management Assessment - 1	170	2017-12-31	170	1	View	View Summary



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Program Management

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Program Management Assessment - 2

20) The program is terminated early and stakeholders are unhappy. There is no way you can bring back program to the original state. What do you as program Manager?

- Talk with the program sponsor
- Escalate the issue to the executive management
- Escalate the issue to the Governance Board
- Archive the documents and do nothing else as the program has already been terminated

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View More...

This question is not attempted

Sorry ! You got it wrong.

Termination decision is taken by governance board with the concurrence of sponsor. So there is no point in escalating to sponsor. Now that program is terminated, you are no longer a program manager. Hence you can't do anything. So Option-D is the right choice, as a program manager you archive all documents and close. Options A,B, and C are performed when you are in the capacity of program manager.

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28) You are into program delivery phase, and assigned project managers for all your projects. You have briefed them about the program objectives, their respective project objectives and the program architecture. To maximise their contribution towards program goal, you set an expectation and review their performance as per the

- Program management plan
- Program benefits management plan
- Earned value management thresholds
- Their project management plan

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This question is not attempted

Sorry ! You got it wrong.
 Project managers performance in executing the project in accordance with the project management plan. Refer Standard for Program Management Edition-4 Sec 7.2.2.3 Program performance monitoring and Controlling and PgMP ECO Domain 2, Program Life Cycle, Task #20

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27) You are appointed as a program manager to reduce the operating cost and organisation is expected to go through a change in terms of reduced benefits to the employees. This is the first time company is going through this exercise due to declining profits over the last couple of years. You have identified stakeholders and those affected by the program. What is the first thing you want to do ?

- Presenting the employees about what benefits the organisation will get and how it helps the employees
- Understanding of the organisation culture and acceptance of change among the employees who are getting reduced benefits
- Develop a communication management plan to engage all the employees and analyse information requirements of various stakeholder
- Initiate a project in human resource department to identify and effect the reduced benefits to employees

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This question is not attempted

Sorry ! You got it wrong.
 Understanding the organisation culture and acceptance of change is the first step towards analysing the stakeholders after their identification. Options-A, C and D comes after you analyse the stakeholders Refer Standard for Program Management Edition-4 Sec 5.3 Program Stakeholder Engagement Planning

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17) Develop infrastructure activity would be initiated in which program phase?

- Initiation phase
- Program closure as this being one of the last planning activity
- Program Definition phase, planning sub-phase
- Program benefits delivery

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This question is not attempted

Sorry ! You got it wrong.
 Good job !!! You got it right. Program infrastructure is developed during the program planning sub-phase. Refer Standard for Program Management Edition-4 Sec 7.2.2.1 Program Infrastructure

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Assessment (Mock test) Results Analysis

Assessment -1

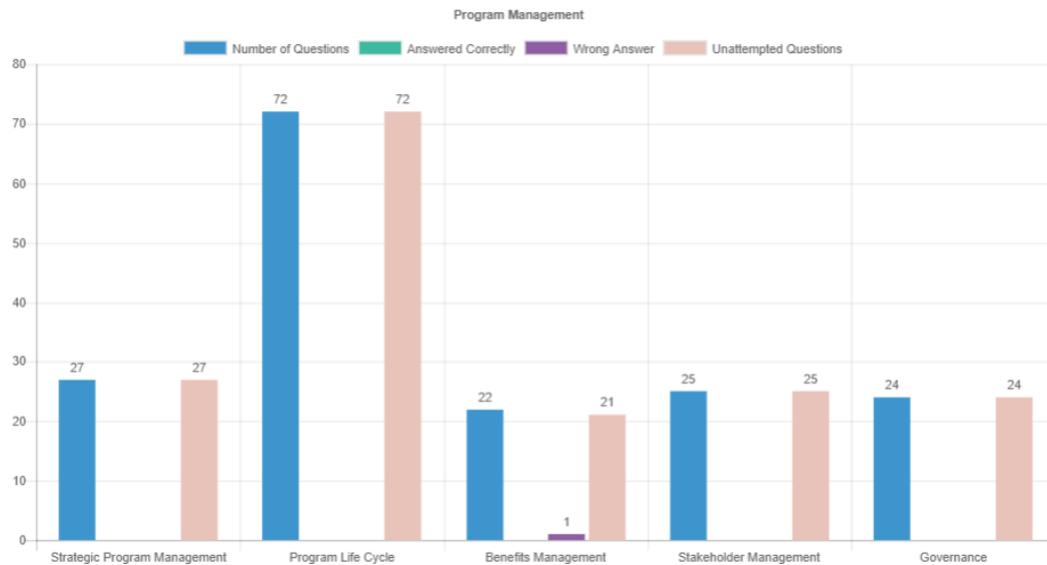
Report By

Program Management

Assessment Result

SI No	Program Management	Total Question	Correct	Incorrect	Not Attempted	Score
1	Strategic Program Management	27	0	0	27	0
2	Program Life Cycle	72	0	0	72	0
3	Benefits Management	22	0	1	21	0
4	Stakeholder Management	25	0	0	25	0
5	Governance	24	0	0	24	0
TOTAL		170				0

You are good in **Strategic Program Management, Program Life Cycle, Benefits Management, Stakeholder Management, Governance.**



Chapter practice questions:




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Harish L R

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> Program Stakeholder Engagement	1/1
> Program Governance	1/1
> Program Life Cycle & Integration	2/2
> Program Activities	10/10

Instructions Question : 4 / 15

4). Strategic fit, value maximisation to the organisation, justification of resources usage and feasibility analysis of the program is documented in

- Program Charter
- Program roadmap
- Program business case
- Program management plan

Sorry ! You got it wrong.
Refer Chapter-3: Page-35,Section-3.1

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Instructions Question : 4 / 25

4). In order to set clear engagement goal among the program team, program manager uses

- Negotiating skills
- Co-ordinating skills
- Analysis skills
- Strong communication skills

Good job !!! You got it right.
Refer Chapter-5: Page-60,Section-5

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> Program Governance	1/1
> Program Life Cycle & Integration	2/2
> Program Activities	10/10

Instructions Question : 5 / 30

5). While initiating program components, the program manager approach the steering committee as a

- Component sponsor to seek authorisation to initiate the components and resources
- Proposer to seek authorisation to initiate the components
- Co-ordinator of all the component projects that are to be initiated
- Program management team member who seek to the funds to initiate the components

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